

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of The  
Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 26, 2023

CARRIER GLOBAL CORPORATION

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of incorporation)

001-39220  
(Commission File Number)

83-4051582  
(I.R.S. Employer Identification No.)

13995 Pasteur Boulevard  
Palm Beach Gardens Florida 33418

(Address of principal executive offices, including zip code)

(561) 365-2000

(Registrant's telephone number, including area code)

N/A

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock (\$0.01 par value)	CARR	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Section 2—Financial Information

### Item 2.02. Results of Operations and Financial Condition.

On October 26, 2023, Carrier Global Corporation (“Carrier” or the “Company”) issued a press release announcing its third quarter 2023 results.

The press release issued October 26, 2023 is furnished herewith as Exhibit No. 99 to this Report, and shall not be deemed filed for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that Section and shall not be deemed to be incorporated by reference into any filing by the Company under the Securities Act of 1933, as amended (the “Securities Act”), or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

## Section 9—Financial Statements and Exhibits

### Item 9. Financial Statements and Exhibits.

(d) Exhibits.

<u>Exhibit Number</u>	<u>Exhibit Description</u>
99	<a href="#">Press release, dated October 26, 2023, issued by Carrier Global Corporation.</a>
104	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**CARRIER GLOBAL CORPORATION**  
**(Registrant)**

Date: October 26, 2023

By: /s/ PATRICK GORIS

Patrick Goris  
Senior Vice President and Chief Financial Officer



## Carrier Reports Third Quarter 2023 Results

- Net sales up 5% versus third quarter 2022; organic sales up 3%
- GAAP EPS of \$0.42 and adjusted EPS of \$0.89
- Net cash inflows from operating activities were \$1.04 billion and free cash flow generation was \$949 million
- Increasing adjusted EPS guidance for 2023 from \$2.55 - \$2.65 to ~\$2.70

**PALM BEACH GARDENS, Fla., October 26, 2023** – Carrier Global Corporation (NYSE:CARR), global leader in intelligent climate and energy solutions, today reported strong financial results for the third quarter of 2023 and raised its full year adjusted operating margin and adjusted EPS guidance.

“Carrier continues to perform while transforming, delivering another strong quarter highlighted by an over 400 basis points increase in gross margins and solid cash flow growth,” said Carrier Chairman & CEO David Gitlin. “Traction with our digitally enabled life-cycle solutions continues to build as we delivered another quarter of double-digit aftermarket growth. We are again raising our full year guidance for adjusted operating margin and adjusted EPS. We remain on track to complete the transformational combination with Viessmann Climate Solutions in early January 2024, and we are pleased with the interest level in our strategic business exits. I could not be more proud of the team as we continue to make progress on our mission to become the global leader in intelligent climate and energy solutions.”

## Third Quarter 2023 Results

Carrier's third quarter sales of \$5.7 billion were up 5% compared to the prior year and organic sales grew 3% over the same period. Organic sales strength continued with 4% growth in the HVAC segment with commercial HVAC up high-single-digits and North America residential and light commercial HVAC up 5% organically. Fire and Security sales were up 6% organically while Refrigeration sales were down 3% organically driven by declines in container and commercial refrigeration only partially offset by strength in global truck and trailer.

GAAP operating profit in the quarter of \$645 million was down 58% from last year, mainly due to the absence of last year's \$732 million gain related to the acquisition of Toshiba Carrier Corporation. Adjusted operating profit of \$1.0 billion was up 21% compared to last year.

Net income was \$357 million and adjusted net income was \$765 million. GAAP EPS was \$0.42 and adjusted EPS was \$0.89. Net cash flows generated in operating activities were \$1.04 billion and capital expenditures were \$92 million, resulting in free cash flow of \$949 million.

## Full-Year 2023 Guidance

Carrier updated the following guidance for 2023:

	Current Guidance	Prior Guidance
Sales	Over \$22B Organic* up MSD FX -0% Acquisitions / Divestitures, net +-5%	Over \$22B Organic* up MSD FX -0% Acquisitions / Divestitures, net +-5%
Adjusted Operating Margin *	~ 14.5% Includes -50bps negative impact from TCC	14.0% - 14.5% Includes -50bps negative impact from TCC
Adjusted EPS *	~ \$2.70	\$2.55 - \$2.65
Free Cash Flow *	Over \$1.9B	~\$1.9B

\*Note: When the company provides expectations for organic sales, adjusted operating profit, adjusted operating margin, adjusted EPS and free cash flow on a forward-looking basis, a reconciliation of the differences between the non-GAAP expectations and the corresponding GAAP measures generally is not available without unreasonable effort. See "Use and Definitions of Non-GAAP Financial Measures" below for additional information.

## **Conference Call**

Carrier will host a webcast of its earnings conference call today, Thursday, October 26, 2023, at 7:30 a.m. ET. To access the webcast, visit the Events & Presentations section of the Carrier Investor Relations site at [ir.carrier.com/news-and-events/events-and-presentations](https://ir.carrier.com/news-and-events/events-and-presentations) or to listen to the earnings call by phone, participants must pre-register at [Carrier Earnings Call Registration](#). All registrants will receive dial-in information and a PIN allowing access to the live call.

## **About Carrier**

Carrier Global Corporation, global leader in intelligent climate and energy solutions, is committed to creating solutions that matter for people and our planet for generations to come. From the beginning, we've led in inventing new technologies and entirely new industries. Today, we continue to lead because we have a world-class, diverse workforce that puts the customer at the center of everything we do. For more information, visit [www.corporate.carrier.com](https://www.corporate.carrier.com) or follow Carrier on social media at [@Carrier](#).

## **Cautionary Statement**

This communication contains statements which, to the extent they are not statements of historical or present fact, constitute "forward-looking statements" under the securities laws. These forward-looking statements are intended to provide management's current expectations or plans for Carrier's future operating and financial performance, based on assumptions currently believed to be valid. Forward-looking statements can be identified by the use of words such as "believe," "expect," "expectations," "plans," "strategy," "prospects," "estimate," "project," "target," "anticipate," "will," "should," "see," "guidance," "outlook," "confident," "scenario" and other words of similar meaning in connection with a discussion of future operating or financial performance. Forward-looking statements may include, among other things, statements relating to revised outlook and guidance, future sales, earnings, cash flow, results of operations, uses of cash, share repurchases, tax rates and other measures of financial performance or potential future plans, strategies or transactions of Carrier, Carrier's plans with respect to its indebtedness and other statements that are not historical facts. All forward-looking statements involve risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied in the forward-looking statements. For additional information on identifying factors that may cause actual results to vary materially from those stated in forward-looking statements, see Carrier's reports on Forms 10-K, 10-Q and 8-K filed with or furnished to the U.S. Securities and Exchange Commission from time to time. Any forward-looking statement speaks only as of the date on which it is made, and Carrier assumes no obligation to update or revise such statement, whether as a result of new information, future events or otherwise, except as required by applicable law.

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## **SELECTED FINANCIAL DATA, NON-GAAP MEASURES AND DEFINITIONS**

Following are tables that present selected financial data of Carrier Global Corporation (“Carrier”). Also included are reconciliations of non-GAAP measures to their most comparable GAAP measures.

### **Use and Definitions of Non-GAAP Financial Measures**

Carrier Global Corporation (“Carrier”) reports its financial results in accordance with accounting principles generally accepted in the United States (“GAAP”). We supplement the reporting of our financial information determined under GAAP with certain non-GAAP financial information. The non-GAAP information presented provides investors with additional useful information, but should not be considered in isolation or as substitutes for the related GAAP measures. Moreover, other companies may define non-GAAP measures differently, which limits the usefulness of these measures for comparisons with such other companies. We encourage investors to review our financial statements and publicly filed reports in their entirety and not to rely on any single financial measure. A reconciliation of the non-GAAP measures to the corresponding amounts prepared in accordance with GAAP appears in the tables in this Appendix. The tables provide additional information as to the items and amounts that have been excluded from the adjusted measures.

Organic sales, adjusted operating profit, adjusted operating margin, incremental margins / earnings conversion, earnings before interest, taxes and depreciation and amortization (“EBITDA”), adjusted EBITDA, adjusted net income, adjusted earnings per share (“EPS”), adjusted interest expense, net, adjusted effective tax rate and net debt are non-GAAP financial measures.

Organic sales represents consolidated net sales (a GAAP measure), excluding the impact of foreign currency translation, acquisitions and divestitures completed in the preceding twelve months and other significant items of a nonoperational nature (hereinafter referred to as “other significant items”). Adjusted operating profit represents operating profit (a GAAP measure), excluding restructuring costs, amortization of acquired intangibles and other significant items. Adjusted operating margin represents adjusted operating profit as a percentage of net sales (a GAAP measure). Incremental margins / earnings conversion represents the year-over-year change in adjusted operating profit divided by the year-over-year change in net sales. EBITDA represents net income attributable to common shareholders (a GAAP measure), adjusted for interest income and expense, income tax expense, and depreciation and amortization. Adjusted EBITDA represents EBITDA, as calculated above, excluding non-service pension benefit, non-controlling interest in subsidiaries’ earnings from operations, restructuring costs and other significant items. Adjusted net income represents net income attributable to common shareholders (a GAAP measure), excluding restructuring costs, amortization of acquired intangibles and other significant items. Adjusted EPS represents diluted earnings per share (a GAAP measure), excluding restructuring costs, amortization of acquired intangibles and other significant items. Adjusted interest expense, net represents interest expense (a GAAP measure) and interest income (a GAAP measure), net excluding other significant items. The adjusted effective tax rate represents the effective tax rate (a GAAP measure), excluding restructuring costs, amortization of acquired intangibles and other significant items. Net debt represents long-term debt (a GAAP measure) less cash and cash equivalents (a GAAP measure). For the business segments, when applicable, adjustments of operating profit and operating margins represent operating profit, excluding restructuring, amortization of acquired intangibles and other significant items.

Free cash flow is a non-GAAP financial measure that represents net cash flows provided by operating activities (a GAAP measure) less capital expenditures. Management believes free cash flow is a useful measure of liquidity and an additional basis for assessing Carrier’s ability to fund its activities, including the financing of acquisitions, debt service, repurchases of Carrier’s common stock and distribution of earnings to shareowners.

Orders are contractual commitments with customers to provide specified goods or services for an agreed upon price and may not be subject to penalty if cancelled.

When we provide our expectations for organic sales, adjusted operating profit, adjusted operating margin, adjusted interest expense, net, adjusted effective tax rate, incremental margins/earnings conversion, EBITDA, adjusted EBITDA, adjusted EPS and free cash flow on a forward-looking basis, a reconciliation of the differences between the non-GAAP expectations and the corresponding GAAP measures (expected net sales, operating profit, operating margin, interest expense, effective tax rate, incremental operating margin, net income attributable to common shareowners, diluted EPS and net cash flows provided by operating activities) generally is not available without unreasonable effort due to potentially high variability, complexity and low visibility as to the items that would be excluded from the GAAP measure in the relevant future period, such as unusual gains and losses, the ultimate outcome of pending litigation, fluctuations in foreign currency exchange rates, the impact and timing of potential acquisitions and divestitures, future restructuring costs, and other structural changes or their probable significance. The variability of the excluded items may have a significant, and potentially unpredictable, impact on our future GAAP results.

**Carrier Global Corporation**  
**Condensed Consolidated Statement of Operations**

(Unaudited)

<i>(In millions, except per share amounts)</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	2023	2022	2023	2022
<b>Net sales</b>				
Product sales	\$ 5,081	\$ 4,891	\$ 15,122	\$ 13,723
Service sales	650	560	1,874	1,593
<b>Total Net sales</b>	5,731	5,451	16,996	15,316
<b>Costs and expenses</b>				
Cost of products sold	(3,428)	(3,569)	(10,655)	(9,930)
Cost of services sold	(487)	(405)	(1,392)	(1,169)
Research and development	(157)	(143)	(447)	(390)
Selling, general and administrative	(831)	(624)	(2,336)	(1,839)
<b>Total Costs and expenses</b>	(4,903)	(4,741)	(14,830)	(13,328)
Equity method investment net earnings	75	63	171	222
Other income (expense), net	(258)	753	(648)	1,872
<b>Operating profit</b>	645	1,526	1,689	4,082
Non-service pension (expense) benefit	—	—	—	(2)
Interest (expense) income, net	(51)	(56)	(164)	(165)
<b>Income from operations before income taxes</b>	594	1,470	1,525	3,915
Income tax (expense) benefit	(213)	(138)	(524)	(609)
<b>Net income from operations</b>	381	1,332	1,001	3,306
Less: Non-controlling interest in subsidiaries' earnings from operations	24	20	72	42
<b>Net income attributable to common shareowners</b>	\$ 357	\$ 1,312	\$ 929	\$ 3,264
<b>Earnings per share</b>				
Basic	\$ 0.43	\$ 1.56	\$ 1.11	\$ 3.86
Diluted	\$ 0.42	\$ 1.53	\$ 1.09	\$ 3.78
<b>Weighted-average number of shares outstanding</b>				
Basic	838.7	839.6	836.6	846.1
Diluted	854.7	856.5	852.7	864.3

**Carrier Global Corporation**  
**Condensed Consolidated Balance Sheet**

<i>(In millions)</i>	<b>(Unaudited)</b>	
	<b>September 30, 2023</b>	<b>December 31, 2022</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 3,902	\$ 3,520
Accounts receivable, net	3,030	2,833
Contract assets, current	605	537
Inventories, net	2,562	2,640
Other assets, current	412	349
Total current assets	10,511	9,879
Future income tax benefits	712	612
Fixed assets, net	2,210	2,241
Operating lease right-of-use assets	577	642
Intangible assets, net	1,100	1,342
Goodwill	9,825	9,977
Pension and post-retirement assets	29	26
Equity method investments	1,166	1,148
Other assets	414	219
<b>Total Assets</b>	<b>\$ 26,544</b>	<b>\$ 26,086</b>
<b>Liabilities and Equity</b>		
Accounts payable	\$ 2,887	\$ 2,833
Accrued liabilities	2,832	2,610
Contract liabilities, current	496	449
Current portion of long-term debt	134	140
Total current liabilities	6,349	6,032
Long-term debt	8,651	8,702
Future pension and post-retirement obligations	337	349
Future income tax obligations	553	568
Operating lease liabilities	465	529
Other long-term liabilities	1,687	1,830
<b>Total Liabilities</b>	18,042	18,010
<b>Equity</b>		
Common stock	9	9
Treasury stock	(1,972)	(1,910)
Additional paid-in capital	5,517	5,481
Retained earnings	6,486	5,866
Accumulated other comprehensive loss	(1,856)	(1,688)
Non-controlling interest	318	318
<b>Total Equity</b>	8,502	8,076
<b>Total Liabilities and Equity</b>	<b>\$ 26,544</b>	<b>\$ 26,086</b>

**Carrier Global Corporation**  
**Condensed Consolidated Statement of Cash Flows**

<i>(In millions)</i>	<b>(Unaudited)</b>	
	<b>Nine Months Ended September 30,</b>	
	<b>2023</b>	<b>2022</b>
<b>Operating Activities</b>		
Net income from operations	\$ 1,001	\$ 3,306
Adjustments to reconcile net income to net cash flows from operating activities:		
Depreciation and amortization	407	257
Deferred income tax provision	(151)	(107)
Stock-based compensation costs	63	58
Equity method investment net earnings	(171)	(222)
(Gain) loss on extinguishment of debt	—	(36)
(Gain) loss on sale of investments / deconsolidation	278	(1,844)
Changes in operating assets and liabilities		
Accounts receivable, net	(297)	(433)
Contract assets, current	(74)	(201)
Inventories, net	7	(492)
Other assets, current	(75)	(3)
Accounts payable and accrued liabilities	491	180
Contract liabilities, current	55	34
Defined benefit plan contributions	(17)	(10)
Distributions from equity method investments	45	55
Other operating activities, net	(17)	78
Net cash flows provided by (used in) operating activities	<u>1,545</u>	<u>620</u>
<b>Investing Activities</b>		
Capital expenditures	(236)	(213)
Investments in businesses, net of cash acquired	(69)	(472)
Disposition of businesses	54	2,944
Settlement of derivative contracts, net	(66)	(202)
Kidde-Fenwal, Inc. deconsolidation	(134)	—
Other investing activities, net	20	(12)
Net cash flows provided by (used in) investing activities	<u>(431)</u>	<u>2,045</u>
<b>Financing Activities</b>		
Increase (decrease) in short-term borrowings, net	(35)	(125)
Issuance of long-term debt	14	421
Repayment of long-term debt	(15)	(1,185)
Repurchases of common stock	(62)	(1,261)
Dividends paid on common stock	(465)	(384)
Dividends paid to non-controlling interest	(46)	(22)
Other financing activities, net	(79)	(28)
Net cash flows provided by (used in) financing activities	<u>(688)</u>	<u>(2,584)</u>
Effect of foreign exchange rate changes on cash and cash equivalents	(45)	(115)
Net increase (decrease) in cash and cash equivalents and restricted cash	<u>381</u>	<u>(34)</u>
Cash, cash equivalents and restricted cash, beginning of period	3,527	3,025
Cash, cash equivalents and restricted cash, end of period	3,908	2,991
Less: restricted cash	6	6
<b>Cash and cash equivalents, end of period</b>	<b>\$ 3,902</b>	<b>\$ 2,985</b>

**Carrier Global Corporation**  
**Segment Net Sales and Operating Profit**

(Unaudited)

(In millions)	Three Months Ended September 30,				Nine Months Ended September 30,			
	2023		2022		2023		2022	
	Reported	Adjusted	Reported	Adjusted	Reported	Adjusted	Reported	Adjusted
<b>Net sales</b>								
HVAC	\$ 4,008	\$ 4,008	\$ 3,734	\$ 3,734	\$ 11,846	\$ 11,846	\$ 10,092	\$ 10,092
Refrigeration	924	924	923	923	2,794	2,794	2,940	2,940
Fire & Security	923	923	905	905	2,724	2,724	2,610	2,610
Segment sales	5,855	5,855	5,562	5,562	17,364	17,364	15,642	15,642
Eliminations and other	(124)	(124)	(111)	(111)	(368)	(368)	(326)	(326)
<b>Net sales</b>	<b>\$ 5,731</b>	<b>\$ 5,731</b>	<b>\$ 5,451</b>	<b>\$ 5,451</b>	<b>\$ 16,996</b>	<b>\$ 16,996</b>	<b>\$ 15,316</b>	<b>\$ 15,316</b>
<b>Operating profit</b>								
HVAC	\$ 763	\$ 833	\$ 1,314	\$ 624	\$ 1,940	\$ 2,114	\$ 2,369	\$ 1,715
Refrigeration	107	111	116	118	327	341	370	382
Fire & Security	164	169	142	150	100	414	1,494	402
Segment operating profit	1,034	1,113	1,572	892	2,367	2,869	4,233	2,499
Eliminations and other	(298)	(41)	(10)	(10)	(482)	(112)	(50)	(50)
General corporate expenses	(91)	(28)	(36)	(21)	(196)	(107)	(101)	(71)
<b>Operating profit</b>	<b>\$ 645</b>	<b>\$ 1,044</b>	<b>\$ 1,526</b>	<b>\$ 861</b>	<b>\$ 1,689</b>	<b>\$ 2,650</b>	<b>\$ 4,082</b>	<b>\$ 2,378</b>
<b>Operating margin</b>								
HVAC	19.0 %	20.8 %	35.2 %	16.7 %	16.4 %	17.8 %	23.5 %	17.0 %
Refrigeration	11.6 %	12.0 %	12.6 %	12.8 %	11.7 %	12.2 %	12.6 %	13.0 %
Fire & Security	17.8 %	18.3 %	15.7 %	16.6 %	3.7 %	15.2 %	57.2 %	15.4 %
<b>Total Carrier</b>	<b>11.3 %</b>	<b>18.2 %</b>	<b>28.0 %</b>	<b>15.8 %</b>	<b>9.9 %</b>	<b>15.6 %</b>	<b>26.7 %</b>	<b>15.5 %</b>

**Carrier Global Corporation**  
**Reconciliation of Reported (GAAP) to Adjusted (Non-GAAP)**  
**Operating Profit**

(Unaudited)

Three Months Ended September 30, 2023

(In millions)	HVAC	Refrigeration	Fire & Security	Eliminations and Other	General Corporate Expenses	Carrier
<b>Net sales</b>	\$ 4,008	\$ 924	\$ 923	\$ (124)	\$ —	\$ 5,731
<b>Segment operating profit</b>	\$ 763	\$ 107	\$ 164	\$ (298)	\$ (91)	\$ 645
<i>Reported operating margin</i>	19.0 %	11.6 %	17.8 %			11.3 %
Adjustments to segment operating profit:						
Restructuring costs	\$ 25	\$ 4	\$ (1)	\$ —	\$ —	\$ 28
Amortization of acquired intangibles	35	—	2	—	—	37
Acquisition step-up amortization <sup>(1)</sup>	10	—	—	—	—	10
Acquisition/divestiture-related costs	—	—	—	—	62	62
Bridge loan financing costs	—	—	—	1	—	1
Viessmann-related hedges	—	—	—	257	—	257
KFI deconsolidation	—	—	4	—	—	4
Total adjustments to operating profit	\$ 70	\$ 4	\$ 5	\$ 258	\$ 62	\$ 399
<b>Adjusted operating profit</b>	\$ 833	\$ 111	\$ 169	\$ (40)	\$ (29)	\$ 1,044
<i>Adjusted operating margin</i>	20.8 %	12.0 %	18.3 %			18.2 %

(Unaudited)

Three Months Ended September 30, 2022

(In millions)	HVAC	Refrigeration	Fire & Security	Eliminations and Other	General Corporate Expenses	Carrier
<b>Net sales</b>	\$ 3,734	\$ 923	\$ 905	\$ (111)	\$ —	\$ 5,451
<b>Segment operating profit</b>	\$ 1,314	\$ 116	\$ 142	\$ (10)	\$ (36)	\$ 1,526
<i>Reported operating margin</i>	35.2 %	12.6 %	15.7 %			28.0 %
Adjustments to segment operating profit:						
Restructuring costs	\$ 2	\$ 3	\$ 1	\$ —	\$ —	\$ 6
Amortization of acquired intangibles	16	—	1	—	—	17
Acquisition step-up amortization <sup>(1)</sup>	24	—	—	—	—	24
Acquisition/divestiture-related costs	—	—	—	—	15	15
Chubb gain	—	—	7	—	—	7
TCC acquisition-related gain <sup>(2)</sup>	(732)	—	—	—	—	(732)
Russia/Ukraine asset impairment	—	(1)	(1)	—	—	(2)
Total adjustments to operating profit	\$ (690)	\$ 2	\$ 8	\$ —	\$ 15	\$ (665)
<b>Adjusted operating profit</b>	\$ 624	\$ 118	\$ 150	\$ (10)	\$ (21)	\$ 861
<i>Adjusted operating margin</i>	16.7 %	12.8 %	16.6 %			15.8 %

<sup>(1)</sup> Amortization of the step-up to fair value of acquired inventory and backlog.

<sup>(2)</sup> The carrying value of our previously held TCC equity investments were recognized at fair value at the TCC acquisition date.

**Carrier Global Corporation**  
**Reconciliation of Reported (GAAP) to Adjusted (Non-GAAP)**  
**Operating Profit**

(Unaudited)

Nine Months Ended September 30, 2023

(In millions)	HVAC	Refrigeration	Fire & Security	Eliminations and Other	General Corporate Expenses	Carrier
<b>Net sales</b>	\$ 11,846	\$ 2,794	\$ 2,724	\$ (368)	\$ —	\$ 16,996
<b>Segment operating profit</b>	\$ 1,940	\$ 327	\$ 100	\$ (482)	\$ (196)	\$ 1,689
<i>Reported operating margin</i>	16.4 %	11.7 %	3.7 %			9.9 %
Adjustments to segment operating profit:						
Restructuring costs	\$ 27	\$ 14	\$ 11	\$ 2	\$ —	\$ 54
Amortization of acquired intangibles	108	—	6	—	—	114
Acquisition step-up amortization <sup>(1)</sup>	31	—	—	—	—	31
Acquisition/divestiture-related costs	—	—	—	—	88	88
Bridge load financing costs	—	—	—	1	—	1
Viessmann-related hedges	—	—	—	368	—	368
TCC acquisition-related gain <sup>(2)</sup>	8	—	—	—	—	8
KFI deconsolidation	—	—	297	—	—	297
<b>Total adjustments to operating profit</b>	\$ 174	\$ 14	\$ 314	\$ 371	\$ 88	\$ 961
<b>Adjusted operating profit</b>	\$ 2,114	\$ 341	\$ 414	\$ (111)	\$ (108)	\$ 2,650
<i>Adjusted operating margin</i>	17.8 %	12.2 %	15.2 %			15.6 %

(Unaudited)

Nine Months Ended September 30, 2022

(In millions)	HVAC	Refrigeration	Fire & Security	Eliminations and Other	General Corporate Expenses	Carrier
<b>Net sales</b>	\$ 10,092	\$ 2,940	\$ 2,610	\$ (326)	\$ —	\$ 15,316
<b>Segment operating profit</b>	\$ 2,369	\$ 370	\$ 1,494	\$ (50)	\$ (101)	\$ 4,082
<i>Reported operating margin</i>	23.5 %	12.6 %	57.2 %			26.7 %
Adjustments to segment operating profit:						
Restructuring costs	\$ 8	\$ 9	\$ 10	\$ —	\$ 2	\$ 29
Amortization of acquired intangibles	24	—	3	—	—	27
Acquisition step-up amortization <sup>(1)</sup>	24	—	—	—	—	24
Acquisition/divestiture-related costs	—	—	—	—	28	28
Chubb gain	—	—	(1,105)	—	—	(1,105)
TCC acquisition-related gain <sup>(2)</sup>	(732)	—	—	—	—	(732)
Russia/Ukraine asset impairment	—	3	—	—	—	3
Charge resulting from legal matter	22	—	—	—	—	22
<b>Total adjustments to operating profit</b>	\$ (654)	\$ 12	\$ (1,092)	\$ —	\$ 30	\$ (1,704)
<b>Adjusted operating profit</b>	\$ 1,715	\$ 382	\$ 402	\$ (50)	\$ (71)	\$ 2,378
<i>Adjusted operating margin</i>	17.0 %	13.0 %	15.4 %			15.5 %

<sup>(1)</sup> Amortization of the step-up to fair value of acquired inventory and backlog.

<sup>(2)</sup> The carrying value of our previously held TCC equity investments were recognized at fair value and subsequently adjusted.

**Carrier Global Corporation**  
**Reconciliation of Reported (GAAP) to Adjusted (Non-GAAP) Results**  
**Net Income, Earnings Per Share and Effective Tax Rate**

<i>(In millions, except per share amounts)</i>	(Unaudited)					
	Three Months Ended September 30, 2023			Nine Months Ended September 30, 2023		
	Reported	Adjustments	Adjusted	Reported	Adjustments	Adjusted
Net sales	\$ 5,731	\$ —	\$ 5,731	\$ 16,996	\$ —	\$ 16,996
Operating profit	\$ 645	399 a	\$ 1,044	\$ 1,689	961 a	\$ 2,650
Operating margin	11.3 %		18.2 %	9.9 %		15.6 %
Income from operations before income taxes	\$ 594	410 a,b	\$ 1,004	\$ 1,525	993 a,b	\$ 2,518
Income tax expense	\$ (213)	(2) c	\$ (215)	\$ (524)	(45) c	\$ (569)
Effective tax rate	35.9 %		21.4 %	34.4 %		22.6 %
<b>Net income attributable to common shareowners</b>	<b>\$ 357</b>	<b>\$ 408</b>	<b>\$ 765</b>	<b>\$ 929</b>	<b>\$ 948</b>	<b>\$ 1,877</b>
<b>Summary of Adjustments:</b>						
Restructuring costs		\$ 28 a		\$ 54 a		
Amortization of acquired intangibles		37 a		114 a		
Acquisition step-up amortization <sup>(1)</sup>		10 a		31 a		
Acquisition/divestiture-related costs		62 a		88 a		
Viessmann-related hedges		257 a		368 a		
TCC acquisition-related gain <sup>(2)</sup>		— a		8 a		
KFI deconsolidation		4 a		297 a		
Bridge loan financing costs <sup>(3)</sup>		12 a,b		33 a,b		
<b>Total adjustments</b>		<b>\$ 410</b>		<b>\$ 993</b>		
Tax effect on adjustments above		\$ (35)		\$ (78)		
Tax specific adjustments		33		33		
<b>Total tax adjustments</b>		<b>\$ (2) c</b>		<b>\$ (45) c</b>		
Shares outstanding - Diluted	854.7		854.7	852.7		852.7
<b>Earnings per share - Diluted</b>	<b>\$ 0.42</b>		<b>\$ 0.89</b>	<b>\$ 1.09</b>		<b>\$ 2.20</b>

<sup>(1)</sup> Amortization of the step-up to fair value of acquired inventory and backlog.

<sup>(2)</sup> The carrying value of our previously held TCC equity investments were recognized at fair value and subsequently adjusted.

<sup>(3)</sup> Includes commitment fees recognized in *Selling, general and administrative*.

**Carrier Global Corporation**  
**Reconciliation of Reported (GAAP) to Adjusted (Non-GAAP) Results**  
**Net Income, Earnings Per Share and Effective Tax Rate**

(In millions, except per share amounts)	(Unaudited)					
	Three Months Ended September 30, 2022			Nine Months Ended September 30, 2022		
	Reported	Adjustments	Adjusted	Reported	Adjustments	Adjusted
Net sales	\$ 5,451	\$ —	\$ 5,451	\$ 15,316	\$ —	\$ 15,316
Operating profit	\$ 1,526	(665) a	\$ 861	\$ 4,082	(1,704) a	\$ 2,378
Operating margin	28.0 %		15.8 %	26.7 %		15.5 %
Income from operations before income taxes	\$ 1,470	(665) a	\$ 805	\$ 3,915	(1,732) a,b	\$ 2,183
Income tax expense	\$ (138)	(47) c	\$ (185)	\$ (609)	148 c	\$ (461)
Effective tax rate	9.4 %		23.0 %	15.6 %		21.1 %
<b>Net income attributable to common shareowners</b>	<b>\$ 1,312</b>	<b>\$ (712)</b>	<b>\$ 600</b>	<b>\$ 3,264</b>	<b>\$ (1,584)</b>	<b>\$ 1,680</b>
<b>Summary of Adjustments:</b>						
Restructuring costs		\$ 6 a			\$ 29 a	
Amortization of acquired intangibles		17 a			27 a	
Acquisition step-up amortization <sup>(1)</sup>		24 a			24 a	
Acquisition/divestiture-related costs		15 a			28 a	
Chubb gain		7 a			(1,105) a	
TCC acquisition-related gain <sup>(2)</sup>		(732) a			(732) a	
Russia/Ukraine asset impairment		(2) a			3 a	
Charge resulting from legal matter		— a			22 a	
Debt extinguishment (gain), net <sup>(3)</sup>		— b			(28) b	
<b>Total adjustments</b>		<b>\$ (665)</b>			<b>\$ (1,732)</b>	
Tax effect on adjustments above		\$ (15)			\$ 185	
Tax specific adjustments		(32)			(37)	
<b>Total tax adjustments</b>		<b>\$ (47) c</b>			<b>\$ 148 c</b>	
Shares outstanding - Diluted	856.5		856.5	864.3		864.3
<b>Earnings per share - Diluted</b>	<b>\$ 1.53</b>		<b>\$ 0.70</b>	<b>\$ 3.78</b>		<b>\$ 1.94</b>

<sup>(1)</sup> Amortization of the step-up to fair value of acquired inventory and backlog.

<sup>(2)</sup> The carrying value of our previously held TCC equity investments were recognized at fair value at the TCC acquisition date.

<sup>(3)</sup> The Company repurchased approximately \$1.15 billion of aggregate principal senior notes on March 30, 2022 and recognized a net gain of \$33 million and wrote-off \$5 million of unamortized deferred financing costs in *Interest (expense) income, net*.

**Carrier Global Corporation**  
**Reconciliation of Reported (GAAP) to Adjusted (Non-GAAP) Results**

**Components of Changes in Net Sales**

**Three Months Ended September 30, 2023 Compared with Three Months Ended September 30, 2022**

(Unaudited)

Factors Contributing to Total % change in Net Sales						
	Organic	FX Translation	Acquisitions / Divestitures, net	Other	Total	
HVAC	4 %	— %	3 %	— %	7 %	
Refrigeration	(3) %	3 %	— %	— %	— %	
Fire & Security	6 %	1 %	— %	(5) %	2 %	
<b>Consolidated</b>	<b>3 %</b>	<b>1 %</b>	<b>1 %</b>	<b>— %</b>	<b>5 %</b>	

**Nine Months Ended September 30, 2023 Compared with Nine Months Ended September 30, 2022**

(Unaudited)

Factors Contributing to Total % change in Net Sales						
	Organic	FX Translation	Acquisitions / Divestitures, net	Other	Total	
HVAC	6 %	(1) %	12 %	— %	17 %	
Refrigeration	(4) %	— %	(1) %	— %	(5) %	
Fire & Security	8 %	(1) %	— %	(3) %	4 %	
<b>Consolidated</b>	<b>4 %</b>	<b>(1) %</b>	<b>8 %</b>	<b>— %</b>	<b>11 %</b>	

**Historical Amounts of Amortization of Acquired Intangibles**

(In millions)	(Unaudited)				
	Q1	Q2	Q3	Q4	FY
	2022	2022	2022	2022	2022
HVAC	\$ 4	\$ 4	\$ 16	\$ 22	\$ 46
Fire & Security	1	1	1	1	4
Total Carrier	5	5	17	23	50
Associated tax effect	(1)	(1)	(7)	(4)	(13)
<b>Net impact to adjusted results</b>	<b>\$ 4</b>	<b>\$ 4</b>	<b>\$ 10</b>	<b>\$ 19</b>	<b>\$ 37</b>

**Free Cash Flow Reconciliation****(Unaudited)**

<i>(In millions)</i>	Q1 2022	Q2 2022	Q3 2022	Q4 2022	FY 2022	Q1 2023	Q2 2023	Q3 2023
Net cash flows provided by (used in) operating activities	\$ (202)	\$ 32	\$ 790	\$ 1,123	\$ 1,743	\$ 120	\$ 384	\$ 1,041
Less: Capital expenditures	56	66	91	140	353	70	74	92
<b>Free cash flow</b>	<b>\$ (258)</b>	<b>\$ (34)</b>	<b>\$ 699</b>	<b>\$ 983</b>	<b>\$ 1,390</b>	<b>\$ 50</b>	<b>\$ 310</b>	<b>\$ 949</b>

**Net Debt Reconciliation****(Unaudited)**

<i>(In millions)</i>	September 30, 2023	December 31, 2022
Long-term debt	\$ 8,651	\$ 8,702
Current portion of long-term debt	134	140
Less: Cash and cash equivalents	3,902	3,520
<b>Net debt</b>	<b>\$ 4,883</b>	<b>\$ 5,322</b>