

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of The
Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): April 25, 2023

CARRIER GLOBAL CORPORATION

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation)

001-39220
(Commission File Number)

83-4051582
(I.R.S. Employer Identification No.)

13995 Pasteur Boulevard
Palm Beach Gardens Florida 33418

(Address of principal executive offices, including zip code) (561) 365-2000

(Registrant's telephone number, including area code)

N/A
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock (\$0.01 par value)	CARR	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Section 2—Financial Information

Item 2.02. Results of Operations and Financial Condition.

On April 25, 2023, Carrier Global Corporation (“Carrier” or the “Company”) issued a press release announcing its first quarter 2023 results.

The press release issued April 25, 2023 is furnished herewith as Exhibit No. 99 to this Report, and shall not be deemed filed for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that Section and shall not be deemed to be incorporated by reference into any filing by the Company under the Securities Act of 1933, as amended (the “Securities Act”), or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Section 7—Regulation FD

Item 7.01. Regulation FD Disclosure.

Carrier will host a conference call on April 26, 2023 at 7:30 a.m. Eastern Time to discuss its first quarter 2023 results and the acquisition of the climate solutions business of Viessmann Group GmbH & Co. KG, which was separately announced today. In light of this call, Carrier is cancelling its previously scheduled earnings conference call on Thursday, April 27, 2023.

The information included under this Item 7.01, “Regulation FD Disclosure” of this Current Report on Form 8-K is being furnished. As such, such information shall not be deemed filed for the purposes of Section 18 of the Exchange Act, or otherwise subject to the liabilities of that Section and shall not be deemed to be incorporated by reference into any filing by the Company under the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Section 9—Financial Statements and Exhibits

Item 9. Financial Statements and Exhibits.

(d) Exhibits.

<u>Exhibit Number</u>	<u>Exhibit Description</u>
99	Press release, dated April 25, 2023, issued by Carrier Global Corporation.
104	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CARRIER GLOBAL CORPORATION
(Registrant)

Date: April 25, 2023

By: /s/ PATRICK GORIS

Patrick Goris
Senior Vice President and Chief Financial Officer



Carrier Reports First Quarter 2023 Results

- Net sales up 13% versus first quarter 2022; organic sales up 4%
- GAAP EPS of \$0.44 and adjusted EPS of \$0.52
- Net cash inflows from operating activities were \$120 million and free cash flow generation was \$50 million
- Reaffirming full-year 2023 guidance for sales, adjusted operating margin, adjusted EPS and free cash flow*

PALM BEACH GARDENS, Fla., April 25, 2023 – Carrier Global Corporation (NYSE:CARR), a global leader in intelligent climate and energy solutions, today reported strong financial results for the first quarter of 2023 and reiterated its full year guidance.

“The Carrier team continues to execute well with all financial performance metrics coming in better than we expected. We delivered another quarter of double-digit growth in commercial and light commercial HVAC, global truck and trailer, aftermarket and controls which shows the strength of our execution and strategic focus,” said Carrier Chairman & CEO David Gitlin. “We are excited to build on our growth and success with the strategic actions announced separately today, which will transform Carrier into a more focused, pure-play, higher growth intelligent climate and energy solutions company with leadership positions in the most attractive markets globally.”

First Quarter 2023 Results

Carrier’s first quarter sales of \$5.3 billion were up 13% compared to the prior year and organic sales grew 4% over the same period. Organic sales strength continued in the HVAC segment with commercial and controls up double digits while Fire and Security was up 9% organically in the quarter. Refrigeration sales were down 5% organically driven by container and commercial refrigeration only partially offset by strength in global truck and

trailer. North America residential and light commercial HVAC was down 2% driven by a tough comparison in residential.

GAAP operating profit in the quarter of \$555 million was down 68% from last year that included the gain related to the divestiture of Chubb. Adjusted operating profit of \$642 million was down 2%. Favorable price/cost was more than offset by flattish volumes, unfavorable mix, and spending on investments.

Net income was \$373 million and adjusted net income was \$442 million. GAAP EPS was \$0.44 and adjusted EPS was \$0.52. Net cash flows generated in operating activities were \$120 million and capital expenditures were \$70 million, resulting in a free cash inflow of \$50 million. The inflow was driven by lower seasonal inventory build and other working capital improvements compared to last year. During the first quarter, Carrier repurchased \$62 million of its common stock.

Full-Year 2023 Guidance**

Carrier reaffirmed the following guidance for 2023:

	2/7/2023 Guidance	4/25/2023 Guidance**
Sales	~\$22B Organic* up LSD-MSD FX (~1%) Acquisitions + ~6%	~\$22B Organic* up LSD-MSD FX ~0% Acquisitions + ~6%
Adjusted Operating Margin *	~14% Includes ~50bps negative impact from Toshiba Carrier Corp. (TCC)	~14% Includes ~50bps negative impact from TCC
Adjusted EPS *	\$2.50 - \$2.60	\$2.50 - \$2.60
Free Cash Flow *	~\$1.9B	~\$1.9B

*Note: When the company provides expectations for organic sales, adjusted operating profit, adjusted operating margin, adjusted EPS and free cash flow on a forward-looking basis, a reconciliation of the differences between the non-GAAP expectations and the corresponding GAAP measures generally is not available without unreasonable effort. See "Use and Definitions of Non-GAAP Financial Measures" below for additional information.

**As of April 25, 2023

Conference Call

Carrier will host a webcast of its earnings conference call tomorrow, Wednesday, April 26, 2023, at 7:30 a.m. ET. To access the webcast, visit the Events & Presentations section of the Carrier Investor Relations site at ir.carrier.com/news-and-events/events-and-presentations or to listen to the earnings call by phone, participants must pre-register at [Carrier Earnings Call Registration](#). All registrants will receive dial-in information and a PIN allowing access to the live call. In light of this call, Carrier is cancelling its previously scheduled earnings conference call on Thursday, April 27, 2023.

About Carrier

As a global leader in intelligent climate and energy solutions, Carrier Global Corporation is committed to making the world safer, sustainable and more comfortable for generations to come. From the beginning, we've led in inventing new technologies and entirely new industries. Today, we continue to lead because we have a world-class, diverse workforce that puts the customer at the center of everything we do. For more information, visit www.corporate.carrier.com or follow Carrier on social media at [@Carrier](#).

Cautionary Statement

This communication contains statements which, to the extent they are not statements of historical or present fact, constitute "forward-looking statements" under the securities laws. These forward-looking statements are intended to provide management's current expectations or plans for Carrier's future operating and financial performance, based on assumptions currently believed to be valid. Forward-looking statements can be identified by the use of words such as "believe," "expect," "expectations," "plans," "strategy," "prospects," "estimate," "project," "target," "anticipate," "will," "should," "see," "guidance," "outlook," "confident," "scenario" and other words of similar meaning in connection with a discussion of future operating or financial performance. Forward-looking statements may include, among other things, statements relating to future sales, earnings, cash flow, results of operations, uses of cash, share repurchases, tax rates and other measures of financial performance or potential future plans, strategies or transactions of Carrier, Carrier's plans with respect to its indebtedness and other statements that are not historical facts. All forward-looking statements involve risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied in the forward-looking statements. For additional information on identifying factors that may cause actual results to vary materially from those stated in forward-looking statements, see Carrier's reports on Forms 10-K, 10-Q and 8-K filed with or furnished to the U.S. Securities and Exchange Commission from time to time. Any forward-looking statement speaks only as of the date on which it is made, and Carrier assumes no obligation to update or revise such statement, whether as a result of new information, future events or otherwise, except as required by applicable law.

Contact:

Media Inquiries
Ashley Barrie
561-365-1260
Ashley.Barrie@Carrier.com

Investor Relations
Sam Pearlstein
561-365-2251
Sam.Pearlstein@Carrier.com

SELECTED FINANCIAL DATA, NON-GAAP MEASURES AND DEFINITIONS

Following are tables that present selected financial data of Carrier Global Corporation (“Carrier”). Also included are reconciliations of non-GAAP measures to their most comparable GAAP measures.

Use and Definitions of Non-GAAP Financial Measures

Carrier Global Corporation (“Carrier”) reports its financial results in accordance with accounting principles generally accepted in the United States (“GAAP”). We supplement the reporting of our financial information determined under GAAP with certain non-GAAP financial information. The non-GAAP information presented provides investors with additional useful information, but should not be considered in isolation or as substitutes for the related GAAP measures. Moreover, other companies may define non-GAAP measures differently, which limits the usefulness of these measures for comparisons with such other companies. We encourage investors to review our financial statements and publicly filed reports in their entirety and not to rely on any single financial measure. A reconciliation of the non-GAAP measures to the corresponding amounts prepared in accordance with GAAP appears in the tables in this Appendix. The tables provide additional information as to the items and amounts that have been excluded from the adjusted measures.

Organic sales, adjusted operating profit, adjusted operating margin, incremental margins / earnings conversion, earnings before interest, taxes and depreciation and amortization (“EBITDA”), adjusted EBITDA, adjusted net income, adjusted earnings per share (“EPS”), adjusted interest expense, net, adjusted effective tax rate and net debt are non-GAAP financial measures.

Organic sales represents consolidated net sales (a GAAP measure), excluding the impact of foreign currency translation, acquisitions and divestitures completed in the preceding twelve months and other significant items of a nonoperational nature (hereinafter referred to as “other significant items”). Adjusted operating profit represents operating profit (a GAAP measure), excluding restructuring costs, amortization of acquired intangibles and other significant items. Adjusted operating margin represents adjusted operating profit as a percentage of net sales (a GAAP measure). Incremental margins / earnings conversion represents the year-over-year change in adjusted operating profit divided by the year-over-year change in net sales. EBITDA represents net income attributable to common shareholders (a GAAP measure), adjusted for interest income and expense, income tax expense, and depreciation and amortization. Adjusted EBITDA represents EBITDA, as calculated above, excluding non-service pension benefit, non-controlling interest in subsidiaries’ earnings from operations, restructuring costs and other significant items. Adjusted net income represents net income attributable to common shareowners (a GAAP measure), excluding restructuring costs, amortization of acquired intangibles and other significant items. Adjusted EPS represents diluted earnings per share (a GAAP measure), excluding restructuring costs, amortization of acquired intangibles and other significant items. Adjusted interest expense, net represents interest expense (a GAAP measure) and interest income (a GAAP measure), net excluding other significant items. The adjusted effective tax rate represents the effective tax rate (a GAAP measure), excluding restructuring costs, amortization of acquired intangibles and other significant items. Net debt represents long-term debt (a GAAP measure) less cash and cash equivalents (a GAAP measure). For the business segments, when applicable, adjustments of operating profit and operating margins represent operating profit, excluding restructuring, amortization of acquired intangibles and other significant items.

Free cash flow is a non-GAAP financial measure that represents net cash flows provided by operating activities (a GAAP measure) less capital expenditures. Management believes free cash flow is a useful measure of liquidity and an additional basis for assessing Carrier’s ability to fund its activities, including the financing of acquisitions, debt service, repurchases of Carrier’s common stock and distribution of earnings to shareowners.

Orders are contractual commitments with customers to provide specified goods or services for an agreed upon price and may not be subject to penalty if cancelled.

When we provide our expectations for organic sales, adjusted operating profit, adjusted operating margin, adjusted interest expense, net, adjusted effective tax rate, incremental margins/earnings conversion, adjusted EPS and free cash flow on a forward-looking basis, a reconciliation of the differences between the non-GAAP expectations and the corresponding GAAP measures (expected net sales, operating profit, operating margin, interest expense, effective tax rate, incremental operating margin, diluted EPS and net cash flows provided by operating activities) generally is not available without unreasonable effort due to potentially high variability, complexity and low visibility as to the items that would be excluded from the GAAP measure in the relevant future period, such as unusual gains and losses, the ultimate outcome of pending litigation, fluctuations in foreign currency exchange rates, the impact and timing of potential acquisitions and divestitures, future restructuring costs, and other structural changes or their probable significance. The variability of the excluded items may have a significant, and potentially unpredictable, impact on our future GAAP results.

Carrier Global Corporation
Condensed Consolidated Statement of Operations

<i>(In millions, except per share amounts)</i>	(Unaudited)	
	Three Months Ended March 31,	
	2023	2022
Net sales		
Product sales	\$ 4,686	\$ 4,170
Service sales	587	484
Total Net sales	<u>5,273</u>	<u>4,654</u>
Costs and expenses		
Cost of products sold	(3,458)	(2,998)
Cost of services sold	(437)	(363)
Research and development	(139)	(125)
Selling, general and administrative	(721)	(601)
Total Costs and expenses	<u>(4,755)</u>	<u>(4,087)</u>
Equity method investment net earnings	44	58
Other income (expense), net	(7)	1,112
Operating profit	<u>555</u>	<u>1,737</u>
Non-service pension (expense) benefit	—	(1)
Interest (expense) income, net	(46)	(48)
Income from operations before income taxes	<u>509</u>	<u>1,688</u>
Income tax (expense) benefit	(122)	(301)
Net income from operations	<u>387</u>	<u>1,387</u>
Less: Non-controlling interest in subsidiaries' earnings from operations	14	8
Net income attributable to common shareowners	<u>\$ 373</u>	<u>\$ 1,379</u>
Earnings per share		
Basic	\$ 0.45	\$ 1.62
Diluted	\$ 0.44	\$ 1.58
Weighted-average number of shares outstanding		
Basic	835.0	853.3
Diluted	<u>852.2</u>	<u>874.1</u>

Carrier Global Corporation
Condensed Consolidated Balance Sheet

<i>(In millions)</i>	(Unaudited)	
	March 31, 2023	December 31, 2022
Assets		
Cash and cash equivalents	\$ 3,347	\$ 3,520
Accounts receivable, net	3,032	2,833
Contract assets, current	568	537
Inventories, net	2,803	2,640
Other assets, current	408	349
Total current assets	10,158	9,879
Future income tax benefits	639	612
Fixed assets, net	2,277	2,241
Operating lease right-of-use assets	625	642
Intangible assets, net	1,287	1,342
Goodwill	9,987	9,977
Pension and post-retirement assets	29	26
Equity method investments	1,103	1,148
Other assets	306	219
Total Assets	\$ 26,411	\$ 26,086
Liabilities and Equity		
Accounts payable	\$ 2,926	\$ 2,833
Accrued liabilities	2,374	2,610
Contract liabilities, current	516	449
Current portion of long-term debt	142	140
Total current liabilities	5,958	6,032
Long-term debt	8,708	8,702
Future pension and post-retirement obligations	354	349
Future income tax obligations	581	568
Operating lease liabilities	506	529
Other long-term liabilities	1,836	1,830
Total Liabilities	17,943	18,010
Equity		
Common stock	9	9
Treasury stock	(1,972)	(1,910)
Additional paid-in capital	5,494	5,481
Retained earnings	6,239	5,866
Accumulated other comprehensive loss	(1,636)	(1,688)
Non-controlling interest	334	318
Total Equity	8,468	8,076
Total Liabilities and Equity	\$ 26,411	\$ 26,086

Carrier Global Corporation
Condensed Consolidated Statement of Cash Flows

<i>(In millions)</i>	(Unaudited)	
	Three Months Ended March 31,	
	2023	2022
Operating Activities		
Net income from operations	\$ 387	\$ 1,387
Adjustments to reconcile net income to net cash flows from operating activities:		
Depreciation and amortization	136	79
Deferred income tax provision	(24)	48
Stock-based compensation costs	22	21
Equity method investment net earnings	(44)	(58)
(Gain) loss on extinguishment of debt	—	(36)
(Gain) loss on sale of investments	(16)	(1,112)
Changes in operating assets and liabilities		
Accounts receivable, net	(157)	(207)
Contract assets, current	(28)	(154)
Inventories, net	(126)	(390)
Other assets, current	(60)	(15)
Accounts payable and accrued liabilities	(25)	132
Contract liabilities, current	64	13
Defined benefit plan contributions	(6)	(4)
Distributions from equity method investments	3	11
Other operating activities, net	(6)	83
Net cash flows provided by (used in) operating activities	120	(202)
Investing Activities		
Capital expenditures	(70)	(56)
Investments in businesses, net of cash acquired	(52)	(9)
Disposition of businesses	35	2,935
Settlement of derivative contracts, net	(18)	(32)
Other investing activities, net	5	(18)
Net cash flows provided by (used in) investing activities	(100)	2,820
Financing Activities		
Increase (decrease) in short-term borrowings, net	10	(33)
Issuance of long-term debt	5	14
Repayment of long-term debt	(2)	(1,123)
Repurchases of common stock	(62)	(734)
Dividends paid on common stock	(154)	(129)
Other financing activities, net	(10)	(15)
Net cash flows provided by (used in) financing activities	(213)	(2,020)
Effect of foreign exchange rate changes on cash and cash equivalents	20	(1)
Net increase (decrease) in cash and cash equivalents and restricted cash	(173)	597
Cash, cash equivalents and restricted cash, beginning of period	3,527	3,025
Cash, cash equivalents and restricted cash, end of period	3,354	3,622
Less: restricted cash	7	18
Cash and cash equivalents, end of period	\$ 3,347	\$ 3,604

Carrier Global Corporation
Segment Net Sales and Operating Profit

<i>(In millions)</i>	(Unaudited)			
	Three Months Ended March 31,			
	2023		2022	
	Reported	Adjusted	Reported	Adjusted
Net sales				
HVAC	\$ 3,622	\$ 3,622	\$ 2,970	\$ 2,970
Refrigeration	898	898	976	976
Fire & Security	869	869	818	818
Segment sales	5,389	5,389	4,764	4,764
Eliminations and other	(116)	(116)	(110)	(110)
Net sales	\$ 5,273	\$ 5,273	\$ 4,654	\$ 4,654
Operating profit				
HVAC	\$ 435	\$ 490	\$ 470	\$ 478
Refrigeration	108	111	107	112
Fire & Security	93	108	1,218	117
Segment operating profit	636	709	1,795	707
Eliminations and other	(38)	(36)	(24)	(24)
General corporate expenses	(43)	(31)	(34)	(28)
Operating profit	\$ 555	\$ 642	\$ 1,737	\$ 655
Operating margin				
HVAC	12.0 %	13.5 %	15.8 %	16.1 %
Refrigeration	12.0 %	12.4 %	11.0 %	11.5 %
Fire & Security	10.7 %	12.4 %	148.9 %	14.3 %
Total Carrier	10.5 %	12.2 %	37.3 %	14.1 %

Carrier Global Corporation
Reconciliation of Reported (GAAP) to Adjusted (Non-GAAP)
Operating Profit

(Unaudited)

Three Months Ended March 31, 2023

<i>(In millions)</i>	HVAC	Refrigeration	Fire & Security	Eliminations and Other	General Corporate Expenses	Carrier
Net sales	\$ 3,622	\$ 898	\$ 869	\$ (116)	\$ —	\$ 5,273
Segment operating profit	\$ 435	\$ 108	\$ 93	\$ (38)	\$ (43)	\$ 555
<i>Reported operating margin</i>	<i>12.0 %</i>	<i>12.0 %</i>	<i>10.7 %</i>			<i>10.5 %</i>
Adjustments to segment operating profit:						
Restructuring costs	\$ (1)	\$ 3	\$ 13	\$ 2	\$ —	\$ 17
Amortization of acquired intangibles	37	—	2	—	—	39
Acquisition step-up amortization ⁽¹⁾	11	—	—	—	—	11
Acquisition-related costs	—	—	—	—	12	12
TCC acquisition-related gain ⁽²⁾	8	—	—	—	—	8
Total adjustments to operating profit	\$ 55	\$ 3	\$ 15	\$ 2	\$ 12	\$ 87
Adjusted operating profit	\$ 490	\$ 111	\$ 108	\$ (36)	\$ (31)	\$ 642
<i>Adjusted operating margin</i>	<i>13.5 %</i>	<i>12.4 %</i>	<i>12.4 %</i>			<i>12.2 %</i>

(Unaudited)

Three Months Ended March 31, 2022

<i>(In millions)</i>	HVAC	Refrigeration	Fire & Security	Eliminations and Other	General Corporate Expenses	Carrier
Net sales	\$ 2,970	\$ 976	\$ 818	\$ (110)	\$ —	\$ 4,654
Segment operating profit	\$ 470	\$ 107	\$ 1,218	\$ (24)	\$ (34)	\$ 1,737
<i>Reported operating margin</i>	<i>15.8 %</i>	<i>11.0 %</i>	<i>148.9 %</i>			<i>37.3 %</i>
Adjustments to segment operating profit:						
Restructuring costs	\$ 4	\$ —	\$ 6	\$ —	\$ —	\$ 10
Amortization of acquired intangibles	4	—	1	—	—	5
Acquisition-related costs	—	—	—	—	6	6
Chubb gain	—	—	(1,112)	—	—	(1,112)
Russia/Ukraine asset impairment	—	5	4	—	—	9
Total adjustments to operating profit	\$ 8	\$ 5	\$ (1,101)	\$ —	\$ 6	\$ (1,082)
Adjusted operating profit	\$ 478	\$ 112	\$ 117	\$ (24)	\$ (28)	\$ 655
<i>Adjusted operating margin</i>	<i>16.1 %</i>	<i>11.5 %</i>	<i>14.3 %</i>			<i>14.1 %</i>

⁽¹⁾ Amortization of the step-up to fair value of acquired inventory and backlog.

⁽²⁾ The carrying value of our previously held TCC equity investments were recognized at fair value and subsequently adjusted.

Carrier Global Corporation
Reconciliation of Reported (GAAP) to Adjusted (Non-GAAP) Results
Net Income, Earnings Per Share, and Effective Tax Rate

<i>(In millions, except per share amounts)</i>	(Unaudited)		
	Three Months Ended March 31, 2023		
	Reported	Adjustments	Adjusted
Net sales	\$ 5,273	\$ —	\$ 5,273
Operating profit	\$ 555	87 a	\$ 642
Operating margin	10.5 %		12.2 %
Income from operations before income taxes	\$ 509	87 a	\$ 596
Income tax expense	\$ (122)	(18) c	\$ (140)
Income tax rate	24.0 %		23.5 %
Net income attributable to common shareowners	\$ 373	\$ 69	\$ 442
Summary of Adjustments:			
Restructuring costs		\$ 17 a	
Amortization of acquired intangibles		39 a	
Acquisition step-up amortization ⁽¹⁾		11 a	
Acquisition-related costs		12 a	
TCC acquisition-related gain ⁽²⁾		8 a	
Total adjustments		\$ 87	
Tax effect on adjustments above		\$ (18)	
Total tax adjustments		\$ (18) c	
Shares outstanding - Diluted	852.2		852.2
Earnings per share - Diluted	\$ 0.44		\$ 0.52

⁽¹⁾ Amortization of the step-up to fair value of acquired inventory and backlog.

⁽²⁾ The carrying value of our previously held TCC equity investments were recognized at fair value and subsequently adjusted.

Carrier Global Corporation
Reconciliation of Reported (GAAP) to Adjusted (Non-GAAP) Results
Net Income, Earnings Per Share, and Effective Tax Rate

<i>(In millions, except per share amounts)</i>	(Unaudited)		
	Three Months Ended March 31, 2022		
	Reported	Adjustments	Adjusted
Net sales	\$ 4,654	\$ —	\$ 4,654
Operating profit	\$ 1,737	(1,082) a	\$ 655
Operating margin	37.3 %		14.1 %
Income from operations before income taxes	\$ 1,688	(1,110) a,b	\$ 578
Income tax expense	\$ (301)	208 c	\$ (93)
Income tax rate	17.8 %		16.1 %
Net income attributable to common shareowners	\$ 1,379	\$ (902)	\$ 477
Summary of Adjustments:			
Restructuring costs		\$ 10 a	
Amortization of acquired intangibles		5 a	
Acquisition-related costs		6 a	
Chubb gain		(1,112) a	
Russia/Ukraine asset impairment		9 a	
Debt extinguishment (gain), net ⁽¹⁾		(28) b	
Total adjustments		\$ (1,110)	
Tax effect on adjustments above		\$ 208	
Tax specific adjustments		—	
Total tax adjustments		\$ 208 c	
Shares outstanding - Diluted	874.1		874.1
Earnings per share - Diluted	\$ 1.58		\$ 0.55

⁽¹⁾ The Company repurchased approximately \$1.15 billion of aggregate principal senior notes on March 30, 2022 and recognized a net gain of \$33 million and wrote-off \$5 million of unamortized deferred financing costs in *Interest (expense) income, net*.

Carrier Global Corporation
Reconciliation of Reported (GAAP) to Adjusted (Non-GAAP) Results

Components of Changes in Net Sales

Three Months Ended March 31, 2023 Compared with Three Months Ended March 31, 2022

(Unaudited)						
Factors Contributing to Total % change in Net Sales						
	Organic	FX Translation	Acquisitions / Divestitures, net	Other	Total	
HVAC	6 %	(2) %	18 %	— %	22 %	
Refrigeration	(5) %	(3) %	— %	— %	(8) %	
Fire & Security	9 %	(3) %	— %	— %	6 %	
Consolidated	4 %	(2) %	11 %	— %	13 %	

Historical Amounts of Amortization of Acquired Intangibles

(Unaudited)						
(In millions)	Q1 2022	Q2 2022	Q3 2022	Q4 2022	FY 2022	
HVAC	\$ 4	\$ 4	\$ 16	\$ 22	\$ 46	
Fire & Security	1	1	1	1	4	
Total Carrier	5	5	17	23	50	
Associated tax effect	(1)	(1)	(7)	(4)	(13)	
Net impact to adjusted results	\$ 4	\$ 4	\$ 10	\$ 19	\$ 37	

Free Cash Flow Reconciliation

(Unaudited)							
(In millions)	Q1 2022	Q2 2022	Q3 2022	Q4 2022	FY 2022	Q1 2023	
Net cash flows provided by (used in) operating activities	\$ (202)	\$ 32	\$ 790	\$ 1,123	\$ 1,743	\$ 120	
Less: Capital expenditures	56	66	91	140	353	70	
Free cash flow	\$ (258)	\$ (34)	\$ 699	\$ 983	\$ 1,390	\$ 50	

Net Debt Reconciliation

(Unaudited)			
(In millions)	March 31, 2023		December 31, 2022
Long-term debt	\$ 8,708		\$ 8,702
Current portion of long-term debt	142		140
Less: Cash and cash equivalents	3,347		3,520
Net debt	\$ 5,503		\$ 5,322